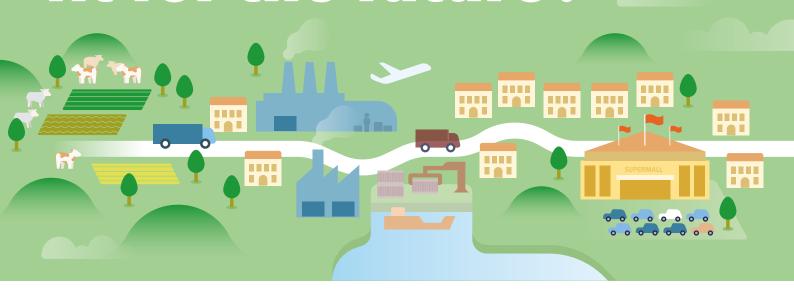
Is your supply chain fit for the future?





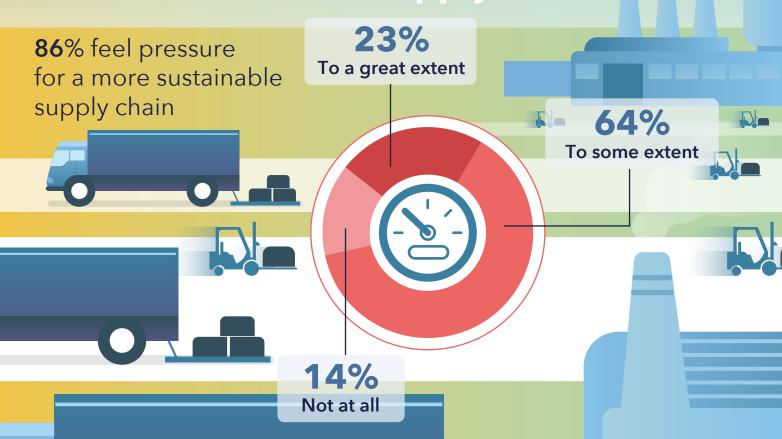
The survey involved **1,408 professionals** worldwide in companies in the primary, secondary and tertiary sectors.

What makes a supply chain sustainable?

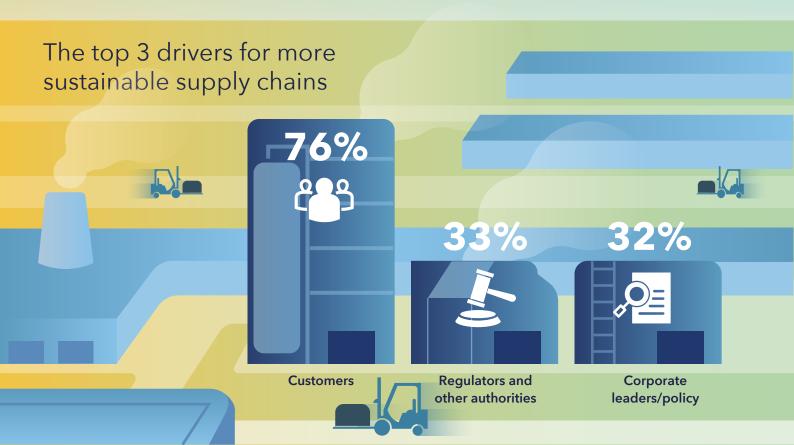
Main aspects contributing to supply chain sustainability 50% 55% 38% 29% **Ethics** Strong Health & Safety Low financial at work environmental management impact



Companies experience pressure for a more sustainable supply chain

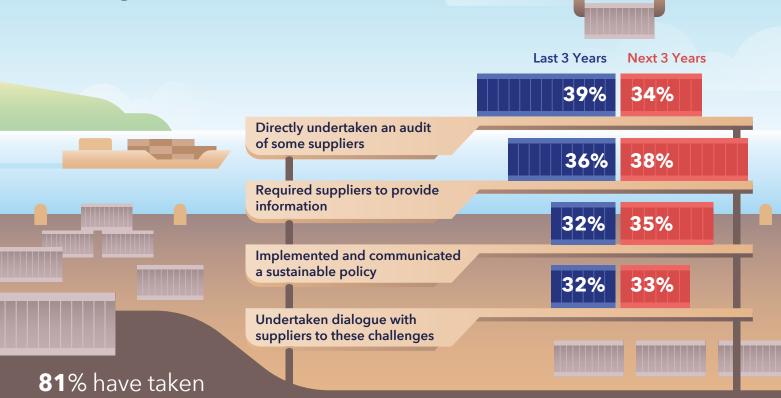


And the pressure comes from different stakeholders...



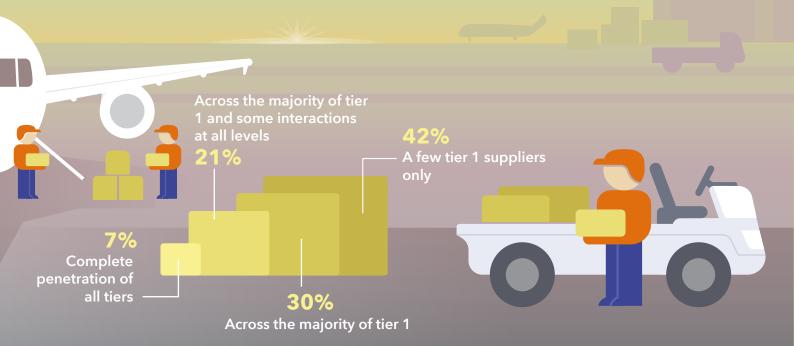
Sustainability actions undertaken today and in the future

at least one action



The extent of actions across the supply chain is still limited

only 7% have reached out to all tiers of their supply chain



Aspects addressed in the supply chain to improve sustainability

The top 2 aspects addressed 53% health and safety of workers 51% **Understand** sustainability risks in supply chain

Main benefits from implemented actions



Cost/benefit ratio for actions undertaken



76%

Benefits are greater than or equal to costs

83%

For companies that invested in external audits and in training for suppliers

85%

For companies that extended their actions across the full supply chain

In the future...

...pressure for more sustainable supply chains will increase...



...as well as investments

91% More than today or same as today



Digitalization offers new opportunities to transform and increase transparency into supply chains

Leading companies in sustainable supply chain

Key features

When making buying decisions, LEADERS consider sustainability aspects to a great extent.

LEADERS have dedicated policies in place.

Suppliers' data is pivotal to LEADERS.

third parties for auditing suppliers.











LEADERS apply internationally recognised audit schemes.



invest more than today.



Communicating what they do is essential for LEADERS to enhance awareness.



Actions undertaken by LEADERS extend across their supply chain.

Is your supply chain fit for the future?

January 2018